



Project Success: Critical Factors and Behaviours

By Emanuel Camilleri



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The issue of what defines project success (or failure) is complex and often elusive, and dependent on the perceptions of different stakeholders. In this enlightening book Emanuel Camilleri examines the key factors bearing on perceived success or failure. This book is not just about project management, it goes much deeper into the topic of project success by prescribing a project success framework. In chapters dedicated to factors such as leadership, teams, communication, information management and risk management, the author shines a light on the key behaviours in which project managers and others engage and how those behaviours predict success or failure. Practising project managers, project board members and sponsors, struggling to manage conflicting stakeholder expectations, complexity and ambiguity, will learn which factors are vital to determining successful outcomes. Finally, having highlighted the particular skills, abilities and attributes identified by the research, Dr Camilleri offers a diagnostic model for assessing an organization's preparedness for undertaking and successfully managing major projects. Project Success provides a valuable contribution to the literature on this subject, and its application delivers practical guidance that will be welcomed by project professionals at all levels.

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Editorial Review

Review

'What makes a project successful? Emanuel Camilleri in the book Project Success: Critical Factors and Behaviours has tried to answer that question. This book from Gower is the bible on getting it right, covering everything from the history of project management to managing information flow and organisational diagnostics... If you are studying project management, or working as a consultant for failing projects, then this is a must-have read. If you are setting up a project management function from scratch in your company, then you'll find Project Success very useful for starting off on the right foot.' --Elizabeth Harrin has over a decade of experience managing projects. She's a member of PMI's New Media Council, and also heads The Otobos Group, which publishes her award-winning blog, A Girl's Guide to Project Management.

About the Author

Before his retirement, Emanuel Camilleri was the Director General (Strategy and Operations Support) at the Maltese Ministry of Finance, the Economy and Investments. He has had a long career in the public sector in Australia, and has managed many large projects. Dr Camilleri obtained his Business Studies bachelor's degree at FIT, currently Victoria University, Melbourne, Australia; has an MBA from Brunel University, UK (prize winner); and a DBA from Maastricht School of Management, The Netherlands. He is a certified accountant; a Chartered Engineer (British Engineer Council); European Engineer (FEANI, Paris); and member of many professional bodies. He represented Malta on a number of international bodies, the more predominate ones being UNCTAD Inter Governmental Group of Experts on International Standards of Accounting and Reporting; European Union Advisory Committee for Own Resources; and the European Bank of Reconstruction and Development. Emanuel Camilleri is a visiting senior lecturer at Faculty of Economics, Management and Accountancy, University of Malta. He has written and published a number of conference and peer reviewed academic papers.

Users Review

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